

# THE FUTURE OF CORPORATE REPORTING AND THE ROLE OF THE INTEGRATED THINKING



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# **The future of Corporate Reporting and the role of Integrated Thinking**

***The Core & More concept,  
An opportunity for smarter reporting***

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# ACE's journey: An overview (1)

- 2015 Cogito Paper: *The Future of Corporate Reporting – creating the dynamics for change*
  - Discussion paper covering the following topics:
    - A growing audience
    - Interconnected financial and non-financial information reporting
    - The Core & More concept
    - Technology as enabler and driver for change
  - Received constructive input from investors, preparers, standard setters and other stakeholders

# ACE's journey: An overview (2)

- March 2017 *Follow-up paper*. Further developing following topics:
  - Elaborate the Core & More concept
  - Support the coordination and development of NFI reporting
  - Further research the impact and opportunities of technology

## ACE's journey: An overview (3)

- September 2017 FoCR event in Brussels: *Shaping the Future of Corporate Reporting*
- Launched two publications:
  - *Core & More: An opportunity for smarter corporate reporting*
  - *Call for action to enhance the coordination of NFI initiatives and frameworks*

# Core & More entails smarter reporting



# Core report: Underlying principles

- Clear
- A fair and balanced view
- Organisation-specific
- Material and relevant
- Consistent and comparable
- Reliable, verifiable, and reasonably measurable
- Appropriate use of technology
- Linked to information in the More reports

# Core report: Content suggestions

- Business model and strategy
- Key figures of the financial statements and analysis
- Key information on NFI and analysis
- Key prospects
- Main risks and related risk mitigation strategies
- Key aspects of corporate governance



# More reports: Content proposals

**Details** on the following topics:

- Risk management reporting and internal controls
- Corporate governance
- Primary financial statements with detailed financial statement disclosures
- Sustainability information
- Unrecognised intangible assets
- Tax reporting
- Employee related and remuneration reports

# Core & More: Other considerations

- Link with legal & regulatory requirements?
- Technology is key!
  - Online reporting
  - Navigation tools
  - Dashboard in the Core
  - Endless opportunities for the More
- Integrated Reporting: in 'dialogue' mode to further learn & develop

# Call for action to enhance the coordination of NFI initiatives and frameworks

- Significant proliferation
- Call for action to achieve greater standardisation and to develop a robust global principles-based reporting framework
- How?
  - *Cooperation*
  - Improved *coordination*
  - *Consolidation*
- More active role for IASB?
- Removal of barriers to innovation!

# EU Corporate Reporting Lab: Ideas

- Fostering innovation and sharing best reporting practices
- How? Market driven pragmatic solutions
- Participants: Representatives of relevant stakeholder groups
- Topics: Wider corporate reporting, traditional financial reporting, technology and assurance related areas
- Outputs publicly available
- Financial Reporting Lab (UK)

# Next steps

- Call on companies to start experimenting with the Core & More concept
- Follow-up on the call for a coordination of NFI reporting initiatives and frameworks
- Further shape the Corporate Reporting Lab idea at EU level
- Discuss the impact of technology

# Stay connected!

## #FutureCorporateReporting



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